



FOR YOUTH DEVELOPMENT®  
FOR HEALTHY LIVING  
FOR SOCIAL RESPONSIBILITY

Dear friends and family of CFA,

The YMCA of Greater San Antonio has been serving the community for 144 years. And since 1927, families just like yours have helped shape Camp Flaming Arrow into what it is today—a resident summer camp rich in tradition and centered on positive character values. A place where everyone is welcome.

Each summer, campers learn and grow through camp activities such as swimming, archery, paddling, horseback riding, hiking, a ropes course, arts, and outdoor survival skills in a beautiful hill country setting. Children learn new skills and discover personal interests, which boosts their self-esteem and promotes life-long learning.

Summer 2021 will be no different.

Like every other business and organization, the Y has not been insulated from the impacts of COVID-19 which led us to re-evaluate and rethink how we meet our mission.

Given all that our community is reeling from due to the pandemic, we know the Y is needed now more than ever. And just as we have since 1876, we must navigate our current landscape to determine how to maximize our impact with the resources available to us.

Over the past year, we have conducted an extensive evaluation process to determine how best to meet our community's needs. Even after financial support, we have still had to consolidate our operations, modify and even close some underperforming locations, all with a long view of sustainability to ensure our YMCA would be here for another 145 years.

After careful consideration, our board has agreed to a multifaceted sustainability plan, with phase 1 being the sale of several YMCA assets. Included on this list is the Camp Flaming Arrow property.

Our assessment showed us that times are changing, and the CFA property is no longer a sustainable operation in its current form. A significant capital investment is needed to remain competitive, and our current capacity would need to double to stay viable. These facts, combined with the uncertainty many families feel about overnight camps, are why Summer 2021 will be our final Camp season at YMCA Camp Flaming Arrow.

Our YMCA remains committed to developing the potential of all youth. Our summer enrichment activities will focus on our current Day Camps along with outdoor conservation, environmental education, and research activities at YMCA Roberts Ranch.

We appreciate everyone's understanding as we work to ensure our mission-critical services are equitably accessible to all.

None of us ever imagined we would see a summer without resident camp. It is not lost on us that for many of you, CFA has been a part of your family for generations and that your children made memories inside the very same cabin you did.

Despite this unprecedented and challenging circumstance, we are committed to remaining fully transparent, honoring Camp's memories and spirit, and providing the best summer ever in 2021.

If you have questions regarding camp sessions this summer, we invite you to email MaryAshley McGibbon at [maryashleym@ymcasatx.org](mailto:maryashleym@ymcasatx.org).

All other questions may be directed to the office of the president and CEO of the YMCA of Greater San Antonio by emailing [campflamingarrow@ymcasatx.org](mailto:campflamingarrow@ymcasatx.org).

A handwritten signature in blue ink that reads "Sandy Morander". The signature is fluid and cursive, with the first name "Sandy" being more prominent than the last name "Morander".

Sincerely,  
Sandy Morander  
President and CEO  
YMCA of Greater San Antonio